



DECLARATION AND POWER OF ATTORNEY

a below named inventor, I hereby declare that:

My residence, post office address and citizenship are as stated below next to my name,

I believe I am the original, first and sole inventor (if only one name is listed below) or an original, first and joint inventor (if plural names are listed below) of the subject matter which is claimed and for which a patent is sought on the invention entitled

SYSTEM AND METHOD FOR THERMAL MANAGEMENT

the specification of which

(Check one)

is attached hereto.
 was filed on September 8, 2003 as
Application Serial No. _____
and was amended on _____
(if applicable)

I hereby state that I have reviewed and understand the contents of the above-identified specification, including the claims, as amended by any amendment referred to above.

I acknowledge the duty to disclose to the U.S. Patent and Trademark Office all information known to be material to the patentability of this application in accordance with Title 37, Code of Federal Regulations, Sections 1.56 and 1.63(d).

I hereby claim foreign priority benefits under Title 35, United States Code, Section 119(a)-(d) of any foreign application(s) for patent or inventor's certificate listed below and have also identified below any foreign application for patent or inventor's certificate having a filing date before that of the application on which priority is claimed:

Prior Foreign Application(s)	Priority <u>Claimed</u>
(Number) (Country) (Day/Month/Year Filed)	Yes No

I hereby claim the benefit under 35 U.S.C. §119(e) of any United States Provisional Application(s) listed below:

Priority <u>Claimed</u>
(Number) (Day/Month/Year Filed) Yes No

I hereby claim the benefit under Title 35, United States Code, §120 of any United States application(s) listed below and, insofar as the subject matter of each of the claims of this application is not disclosed in the prior United States application in the manner provided by the first paragraph of Title 35, United States Code, §112, I acknowledge the duty to disclose material information as defined in Title 37, Code of Federal Regulations, §1.56 and 1.63(d) which occurred between the filing date of the prior application and the national or PCT international filing date of this application:

10/407,004 April 4, 2003 pending
(Application Serial No.) (Filing Date) (Status)
(Patented, pending,
abandoned)

I hereby appoint Donald K. Huber, Registration No. 18,686; John C. Hilton, Registration No. 22,965; Frederick J. Haesche, Registration No. 24,529; John C. Linderman, Registration No. 24,420; J. Kevin Grogan, Registration No. 31,961; Arthur F. Dionne, Registration No. 23,093; Richard R. Michaud, Registration No. 40,088; Marina F. Cunningham, Registration No. 38,419; Daniel G. Mackas, Registration No. 38,541; Nicholas Tuccillo, Registration No. 44,322; Wm. Tucker Griffith, Registration No. 44,726; Richard D. Getz, Registration No. 36,147; Donald J. MacDonald, Registration No. 42,823; Timothy A. Johnson, Registration No. 51,234; Kevin H. Vanderleeden, Registration No. 51,096, Wayne R. Grohs, Registration No. 48,945, Chester E. Flavin, Registration No. 22,655, and William C. Crutcher, Registration No. 19,279 all of the firm of McCormick, Paulding & Huber LLP, CityPlace II, 185 Asylum Street, Hartford, Connecticut 06103-3402, telephone (860) 549-5290, as my attorneys to prosecute this application, to make alterations and amendments therein, to receive the patent and all correspondence relating to this application, and to transact all business in the U. S. Patent and Trademark Office connected therewith, and the said attorneys are hereby given full power of substitution and revocation.

I hereby declare that all statements made herein of my own knowledge are true and that all statements made on information and belief are believed to be true; and further that these statements were made with the knowledge that willful false statements and the like so made are punishable by fine or imprisonment, or both, under Section 1001 of Title 18 of the United States Code and that such willful false statements may jeopardize the validity of the application or any patent issued thereon.

He Huang
Full name of sole or first inventor



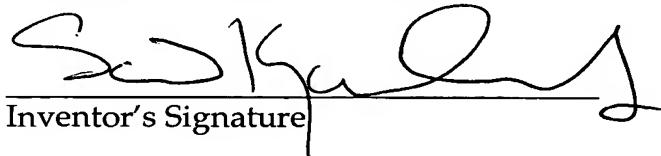
Inventor's Signature

1/9/2004 USA
Date Citizenship

40 Hampshire Drive
Glastonbury, CT 06033
Residence Address

same as above
Post Office Address

Scott F. Kaslusky
Full name of second inventor

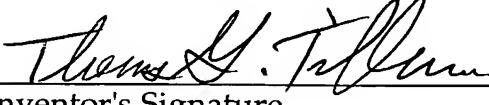


1-9-04 USA
Date Citizenship

90 Vera Street
West Hartford, CT 06119
Residence Address

same as above
Post Office Address

Thomas G. Tillman
Full name of third inventor


Inventor's Signature

1/13/2004 USA
Date Citizenship

64 Highland Street
West Hartford, CT 06119
Residence Address

same as above
Post Office Address

Luca Bertuccioli
Full name of third inventor


Inventor's Signature

Jan. 8, 2004 Italy & Austria
Date Citizenship

77 Mapleshade Avenue
East Longmeadow, MA 01028
Residence Address

same as above
Post Office Address

Timothy D. DeValve
Full name of fourth inventor

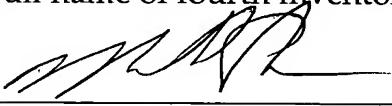

Inventor's Signature

1/9/2004 USA
Date Citizenship

99 Butternut Road
Manchester, CT 06040
Residence Address

same as above
Post Office Address

Michael K. Sahm
Full name of fourth inventor


Inventor's Signature

15 January 2004 USA
Date Citizenship

25 Zachary Drive
Avon, CT 06001
Residence Address

same as above
Post Office Address

Louis J. Spadaccini
Full name of third inventor

Louis J. Spadaccini
Inventor's Signature

1/8/2004 USA
Date Citizenship

70 Clover Lane
Manchester, CT 06040
Residence Address

same as above
Post Office Address

Foster Philip Lampert
Full name of third inventor

Foster P. Lampert
Inventor's Signature

8 January 2004 USA
Date Citizenship

56 Clinton Drive
South Windsor, CT 06074
Residence Address

same as above
Post Office Address

Robert L. Bayt
Full name of fourth inventor

Bob L. Bayt
Inventor's Signature

1/8/2004 USA
Date Citizenship

9 Hall Road
Hebron, CT 06248
Residence Address

same as above
Post Office Address

Daniel R. Sabatino
Full name of fourth inventor

Daniel R. Sabatino
Inventor's Signature

8th January USA
Date Citizenship

25 Carriage Drive
East Hampton, CT 06424
Residence Address

same as above
Post Office Address